

Investor Presentation Dec 2022

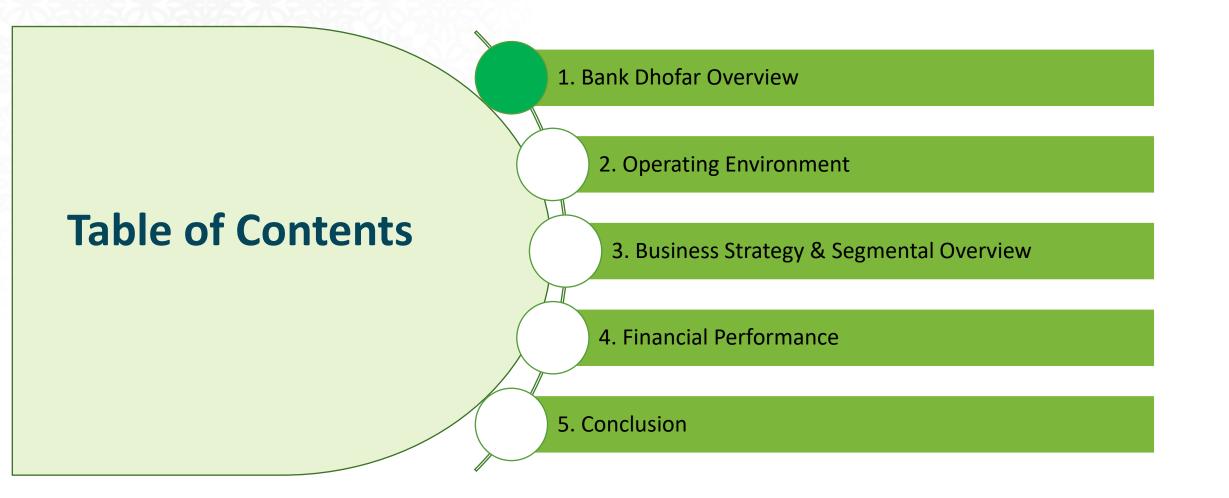
Bank Dhotar & Le Beili

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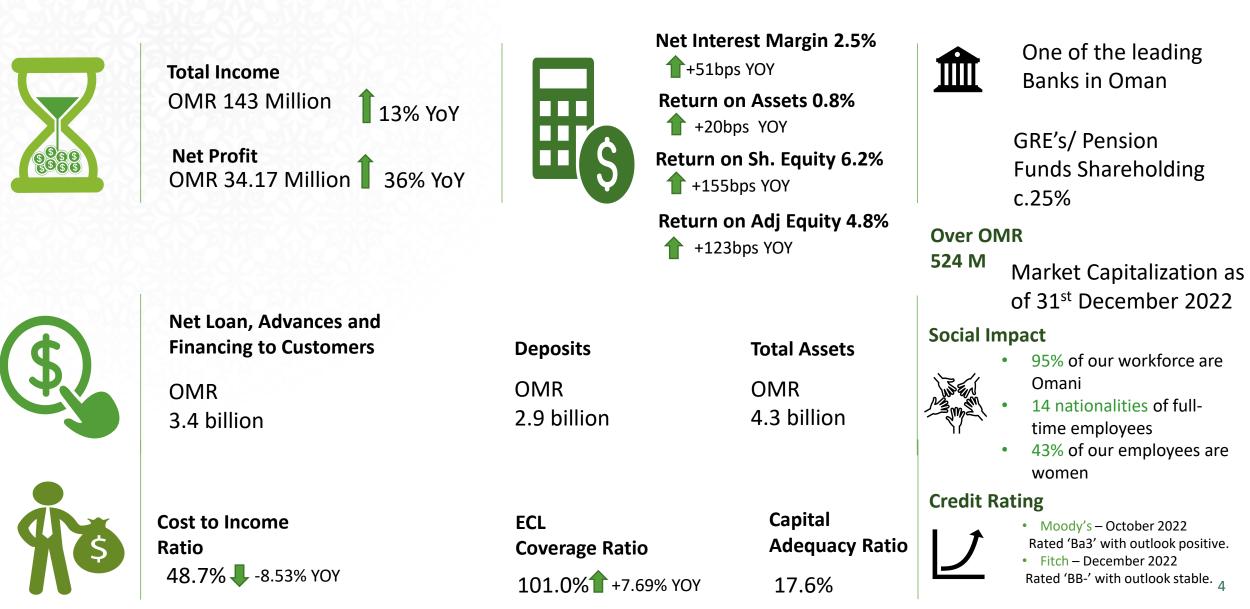
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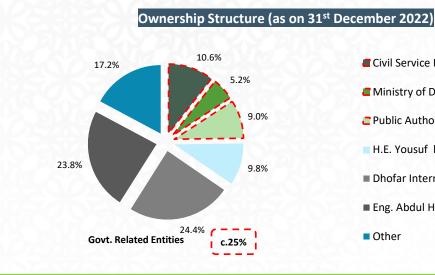
## Bank Dhofar at a glance as at 31<sup>st</sup> December 2022





## **Ownership Structure & Asset composition**



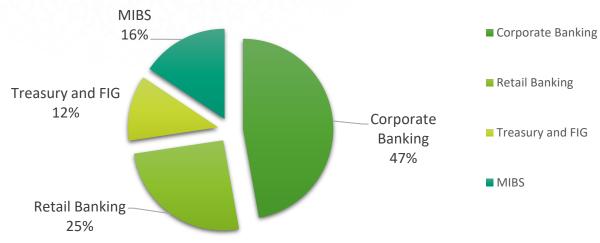


Civil Service Employees' Pension Fund
Ministry of Defence Pension Fund
Public Authority of Social Insurance
H.E. Yousuf bin Alawi bin Abdullah & his Cos.
Dhofar International development & inv
Eng. Abdul Hafidh Salim Rajab Al Ojaili & his Cos.
Other

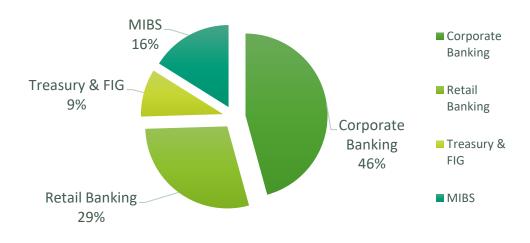
### Strong Relations with the Omani Government and GREs

- 25% ownership by Government related entities /Pension Fund in the Bank enabling strong relations with GREs/PF
- Provider of banking services and products to the employees of the Ministry of Education, the Ministry of Health, the Ministry of Defense and Ministry of Finance
- The Bank anticipates that it will continue to strengthen its relationships with government institutions in Oman

## Total Assets Segmental Split as of December 2022



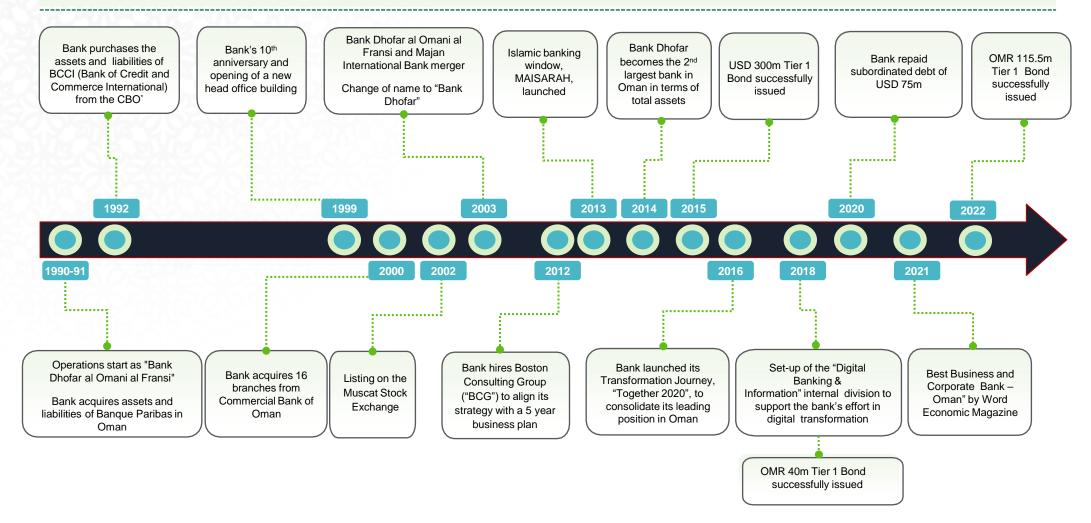
### Operating Income Segmental Split as of December 2022



## Bank Dhofar's Historic Evolvement



### BANK DHOFAR HAS BEEN PROUDLY SERVING OMANI CUSTOMERS SINCE 1990



## Bank Dhofar Key Credit Strengths

### 1. Leading Franchise in Oman

- » One of the leading listed bank in Oman by total assets, loans, and market capitalisation
- » Diversified product offering with a well-established retail banking franchise
- » Strong corporate banking platform supporting the Government of Oman and GREs
- » Award winning and one of the fastest growing Islamic banking windows in Oman



### 4. Solid and Robust Capitalisation

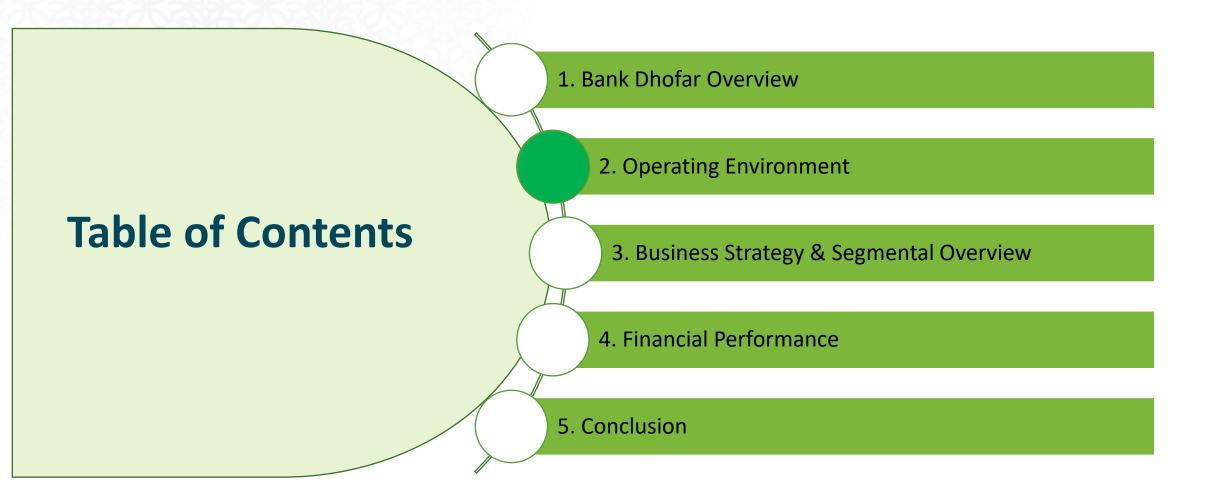
- » Strong capital position with CAR at 17.61% and CET1 at 12.91% as of December 2022, which are well above the minimum regulatory requirements (12.25%<sup>4</sup> and 8.25% respectively)
  - The Bank has been consistently paying dividends over the past 16 years
  - Strong shareholder base which has consistently supported the bank's capital position

Cash and Cheque Deposit Machines ("CCDMs")
 Full Function Machines ("FFMs")

3. Multi-Function Kiosk ("MFKs")



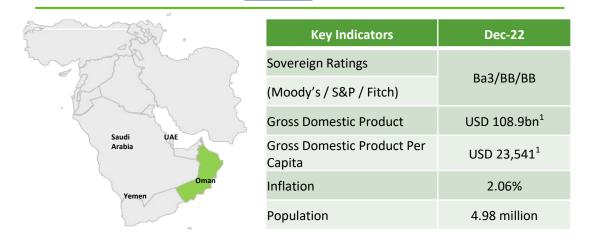




## Overview of Sultanate of Oman

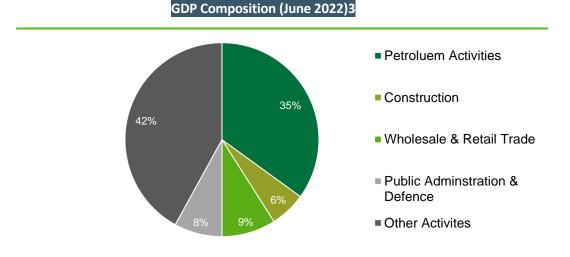
### Overview

- Oman 2<sup>nd</sup> largest country in the GCC with an area covering approximately 309,500 km<sup>2</sup>. Strategically placed on the Arabian Gulf, Oman is divided into 11 main governorates and shares borders with Saudi Arabia and UAE.
- Stable Political System Oman continues to follow peace-making foreign policy with focus on developing its economy
- Population of ~4.98mn predominantly represented by Omani Nationals account for 65% of the total population
- Resilient and Solid Economy focus on long-term planning with the implementation of a five-year economic development strategy plan.
- **Real GDP growth** is projected to reach 4.1% in 2023 (IMF)
- "Vision 2040" government led programme, aimed at creating wealth through economic diversification and private sector partnership, building world-class infrastructure, and preserving environment sustainability
- "Medium Term Fiscal Plan (MTFP) 2020-24" MTFP has borrowed the four objectives from Vision 2040 to articulate the MTFP. These objectives included economic diversification, creating investment chain value, governance of state-owned entities and social well being.

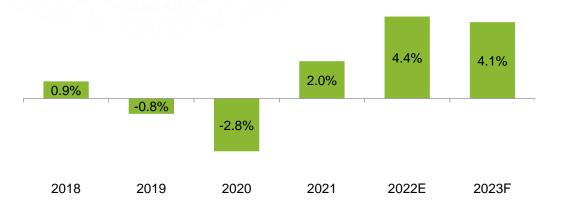


**Key Figures** 

1. Source: 1. IMF World Economic Database 2. Trading Economics



### Real GDP Growth2



3. Source: National Centre For Statistics & Information (NCSI)

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## **Omani Banking Sector**

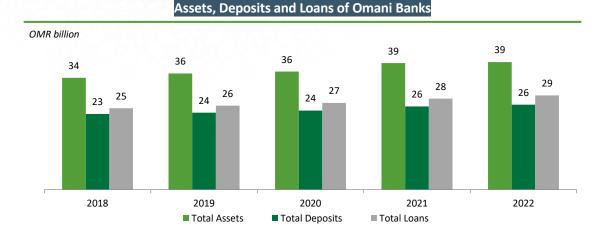


### Overview of the Omani Banking Sector

- ▶ The Omani Banking Sector comprises 20 licensed banks, of which:
  - ▶ 16 conventional commercial banks: 7 locally incorporated and 9 branches of foreign banks
  - > 2 state-owned specialised banks: Oman Housing Bank and Oman Development Bank
  - 2 full-fledged locally incorporated Islamic banks
- The Omani banking sector has been growing consistently in the past decade with banking assets reaching over OMR 39 billion in October 2022.
  - OMR 33 billion for conventional banks and OMR 6 billion for Islamic banks
  - ▶ Islamic banking sub-sector has been growing considerably in the past years
- > The banking sector has limited reliance on foreign funding, mainly due to strong domestic deposit base

### Regulatory Framework set by The Central Bank of Oman ("CBO")

- Several regulatory and supervisory initiatives have been implemented by the CBO to develop a competitive and sound banking system
- Robust bank capitalization levels
  - Implementation of Basel III regulation
  - Introduction of a Prompt Corrective Action framework (the PCA) in 2005, which makes it mandatory for banks to take corrective actions if their total capital adequacy ratio falls below a certain level
- Credit quality and provisioning implementation of IFRS 9 for measuring and booking credit related provisions
- Funding and liquidity directing Omani banks towards a deposit-based funding and significant liquidity buffers
  - NSFR (minimum of 100%) and LCR (minimum of 100%): key reforms to maintain a stable funding profile and a sound liquidity level

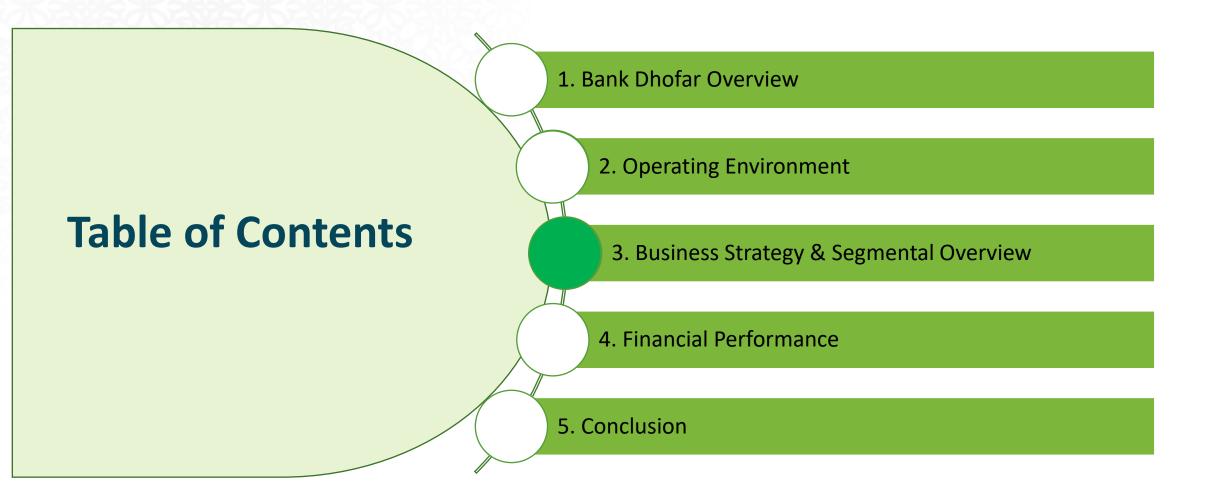


### Islamic Banking Assets of Omani Banks



#### Source: CBO Monthly Statistical Bulletin December 2022





## Bank Dhofar Strategy

Enhance digital engagement through omni-channel & customercentered experiences

Acquire more customers, deepen & retain existing relationships by offering compelling value propositions

> Focus on simplifying processes to improve operational efficiency and managing expenses to maintain a healthy cost-income ratio

Enhance use of data, analytics and technology to improve productivity, agility and customer experience

Follow a disciplined risk management approach to protect the bank's systems and safeguard customer privacy

Continue to attract, develop, and retain the best talent

EAST TO DEAL WITH • RELATIONSHIP LED To become the most preferred banking partner, trusted by customers for exceptional service RESPONSIBILE & SECURE delivery experience and THINKINGLONGTERM meaningful value OUR BURBOSE propositions

DIGITAL ENGAGEMENT

> CUSTOMER CENTRICITY

PERFORMANCE

CULTURE

**OPERATIONAL** 

**EXCELLENCE** 

PRIORITIES

CUP STRATEGY



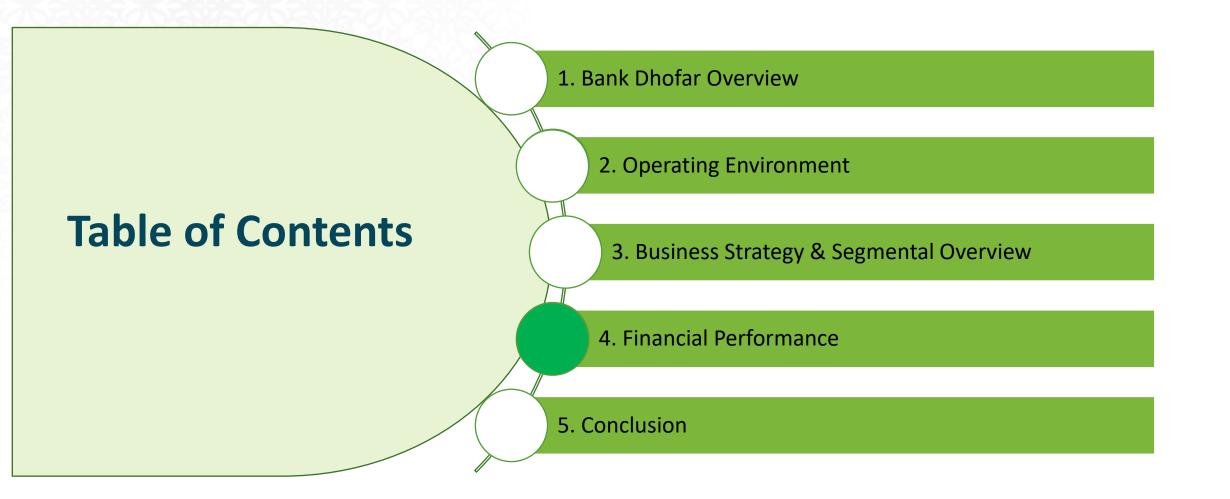
## **Business Segments**



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Retail Banking Group	Wholesale Governmen	t & Investment	Treasury & Financi	al Institutions (FI)	Islamic Banking	(Maisarah)
<ul> <li>Provides banking services to over 307,000 individual customers as of 31<sup>st</sup> December 2022</li> <li>Network of 8 3 branches (including 16 Islamic branches), 157 ATMs, 78 CCDMs<sup>1</sup>, 22 FFMs<sup>2</sup> and 4 MFKs<sup>3</sup>)</li> <li>Wide range of products and services tailored to retail customers needs, including deposits, lending, education loans, debit and credit cards, priority banking, Hawa ladies banking, Youth and Student Banking, savings products and bancassurance</li> <li>In addition to branch and ATM expansion the Bank is actively strengthening its retail customer experience by strongly promoting alternatives to the traditional branch network including internet banking, mobile banking, ATMs, CCDMs and FFMs</li> </ul>	<ul> <li>Solid client base with corporate banking products and services provided to approximately 23,000 corporate/SME customers as of 31<sup>st</sup> December 2022</li> <li>The Corporate Banking department provides services and products tailored to attract large corporate customers and growing corporates in Oman and includes project finance and syndication for infrastructure projects</li> <li>The Bank's corporate customer base is spread out across a wide range of industries which include</li> </ul>	vernment and Investment nking Government Banking (GB) Department is one of the key business units within the Bank, mainly focused on mobilization of deposits (liability products) from both Government and Quasi Government institutions. The Bank is strengthening its investment banking activities and recently established a propriety investment department. The horizon of services will be also expended to provide assets management, private banking and corporate advisory services.	<ul> <li>requirements of department also marate risk, exchang risk and liquidity risk is exposed to.</li> <li>The operations of department are following desks: Fo Derivatives Sales, Interbank.</li> <li>The Bank is a second sec</li></ul>	ading and liquidity the Bank. The anages the interest e rate risk, market k to which the Bank the Treasury & FI arranged by the reign Exchange and Money Market and also engaged in for its customers as	<ul> <li>In 2013, the E Maisarah, under wh corporate, treasury banking Shari'ah-con services and pro customers</li> <li>All activities conduct are independent and the Bank's convel operations. To date established an E banking team at its has opened 16 de banking branches exclusively available banking customers)</li> <li>Maisarah named Be in Oman in 2019 Banking Awards, EM</li> </ul>	and investment npliant financial oducts to its ed by Maisarah d separate from ntional banking , the Bank has slamic finance head office and edicated Islamic (which are e to its Islamic st Islamic Bank (by Middle East
% of	Dec-22 – Wholesale, Government &					
Dec-22 - Retail OMR mn Total	Investment	OMR mn % of Total	Dec-22 – Treasury & Fl	lotal	Dec-22 – Islamic Banking	lota
Net Profit 6.124 18%	Net Profit	12.025 35%	Net Profit	8.933 26%	Net Profit	7.091 21%





## **Overall Financial Performance**

### (for the period ended December 2022)

Income Statement



#### **Balance Sheet OMR** million Dec-21 Dec-22 Change Net Loans, advances, and financing to customers 3,346 3,430 3% Investment securities 446 469 5% Total Assets 4,317 4,439 -3% Customers' Deposit 2,976 2,892 -3% **Total Equity** 699 717 3% Total liabilities and equity 4,317 4,439 -3%

### 2

OMR million	Dec-21	Dec-22	Change
Operating Income	126	143	13%
Operating Expenses	(72)	(70)	-4%
Profit before Impairment & Tax Charges	54	73	36%
Impairments	(25)	(33)	35%
Income Tax	(4)	(6)	39%
Net Profit	25	34	36%

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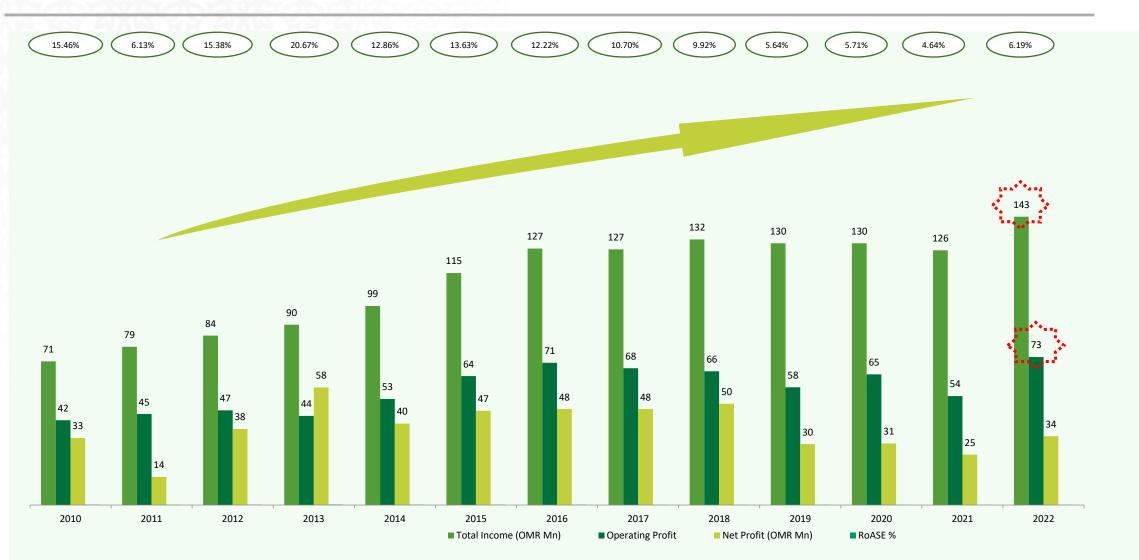
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Key Ratios			
	Dec-20	Dec-21	Dec-22
Total Capital Adequacy	17.70%	17.74%	17.61%
CET1	12.45%	12.89%	12.91%
Non-Performing Loan Ratio	4.53%	5.11%	5.87%
ROSHE	5.71%	4.64%	6.19%
ROE (including AT1)	4.43%	3.60%	4.83%
ROA	0.71%	0.58%	0.78%
Net Interest Margin	2.35%	2.01%	2.51%
Cost to Income Ratio	50.06%	57.21%	48.68%
Net loan to customers Deposits	114.13%	112.45%	118.63%

### Highlights

- Second largest listed bank in Oman by total assets of OMR 4.32 billion and 1,509 employees as of Q4 2022.
- Market share in Oman Assets (12%) Loans (12%) Deposits (11%)
- Strong capital position with CAR at 17.61% and CET1 at 12.91% as of December 2022, which are well above the minimum regulatory requirements (12.25% and 8.25% respectively)
- Bank's Operating profits increased from RO 54.11m [Dec-21] to RO 73.47m [Dec-22] an increase of 35.79%

### Consistently profitable due to diversified and resilient business model <u>Highest ever Total Income & Operating Profit</u>





### Consolidated Profit and Loss Statement at a Glance.



Total operating income YTD Dec-22 is OMR 143.15 Million, which increased by 13.21% as compared to OMR 126.45 Million recorded during YTD Dec-21.

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- Total operating profit YTD Dec-22 is higher than YTD Dec-21 by 35.79%.
- The YTD net profit is higher by 36.02% when compared with OMR 25.12 million achieved YTD Dec-21.
- There has been an increase of 34.94% of net provision for impairment made during Dec-22 compared to Dec-21.

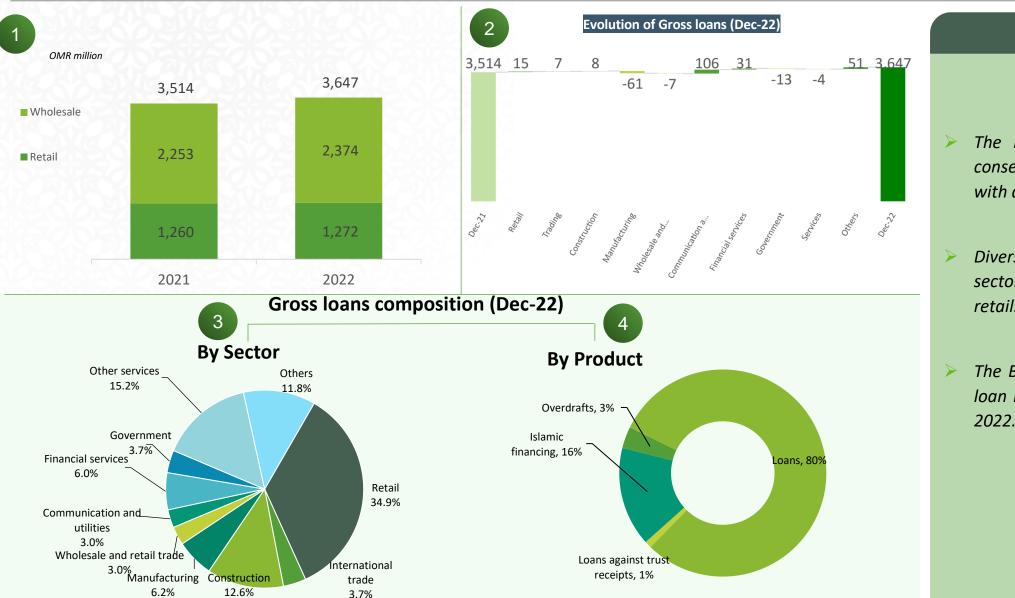
### Islamic Window at a Glance.





### **Gross Loans and Advances**



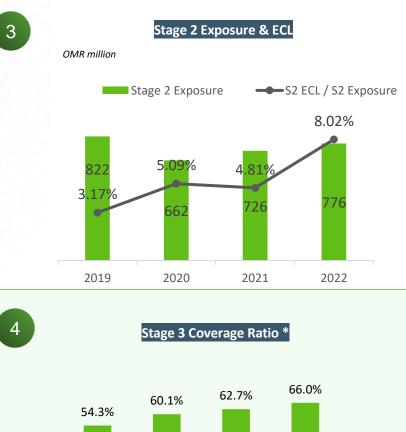


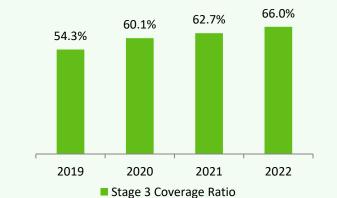
- The Bank is adopting a more conservative lending approach with a focus on credit quality.
- Diversified loan portfolio across sectors with a strong franchise in retail.
- The Bank witnessed a growth in loan book of 4% during the year 2022.

### **Credit Quality**









- Gross NPL ratio stood at 5.87%
- Net NPL (net of interest reserve & ECL) has slightly reduced to 2.00% from 2.14% in 2019
- NPL coverage ratio (total funded ECL stage 1,2&3 against funded stage 3 NPL) continues to improve and stood at 101% as at the end of Dec-22 from 79.6% in 2019.
- Stage 2 ECL to Exposure ratio has increased to 8.02% from 3.17% in 2019.
- Stage 3 coverage ratio up to 66.00% on higher provision during the years.
- Post Covid restructuring led to an increase in the restructured loan to OMR 570M in 2022 from OMR 210M in 2021.

\* Total funded ECL stage 3 against funded stage 3 Exposure

### Funding & Liquidity



marginally



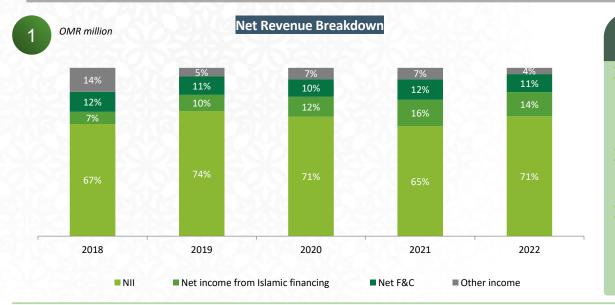
2021

2022

Liquidity Coverage Ratio (LCR) is 107.71% and Net Stable Funding Ratio (NSFR) is 107.95% as of 31<sup>st</sup> December 2022. 21

### **Profitability and Performance**





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### Non-Funded Income

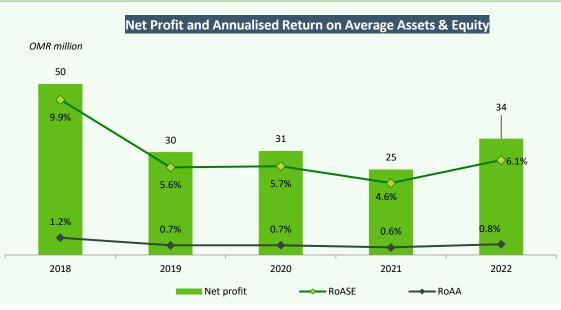
Non-funded income	(OMR	000	
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	Dec-18	Dec-19	Dec-20	Dec-21	Dec-22
Net fees & commission income	15,604	14,227	13,589	15,447	14,892
Miscellaneous income	2,945	1,967	1,587	1,291	2,693
Total fees & commission	18,549	16,194	15,176	16,738	17,585
FX & Investement income	4,549	4,712	7,177	7,285	3,151
Total Non-funded income	23,098	20,906	22,353	24,023	20,736

Operating income has remained relatively stable in previous years. The income has started improving in the year 2022 mainly due to higher yields & lower COF as compared to previous years.

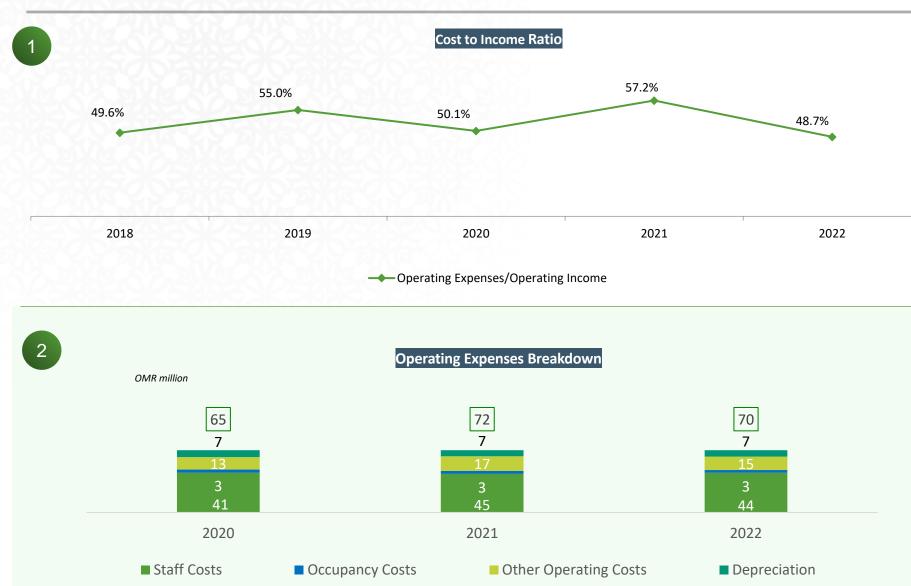
The consolidated net profit for the year ended 2022 recorded growth of 36% to reach RO 34 million compared to RO 25 million for the financial year 2021.

Increase in net provisions as the Bank continues to prudently make provisions to improve coverage ratios.



### **Operating Expenses**





- Bank's operating expenses for year 2022 lower by 3.67% at RO 69.68 million from RO 72.34 million in 2021.
- The improvement in cost to income ratio due to increased operating income and active cost management.
- The bank has made significant investments in technology and streamlining operations to improve controls and efficiency.
- The benefit of these investments will accrue in the coming years and is expected to further improve the cost to income ratio.

### Yield, COF & NIM Analysis





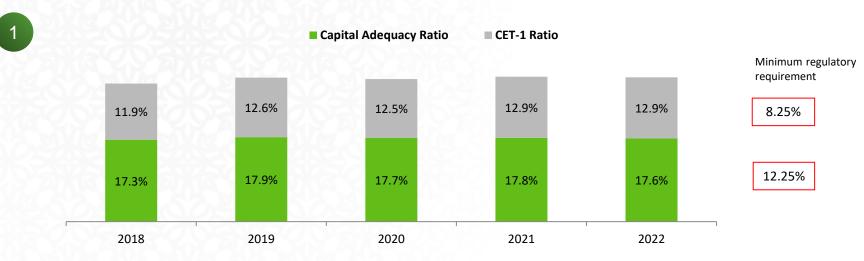
- The Yield has increased by 0.40%; Cost of Funds decreased by 0.10%; NIM's increased YTD by 0.50%.
  - The Bank has initiated steps to monitor and improve the Bank's interest yield and is also closely monitoring the cost of funds.

>

Bank is actively managing NIM's and COF that has led to an increase in Net interest Margins

### **Capitalization Overview**



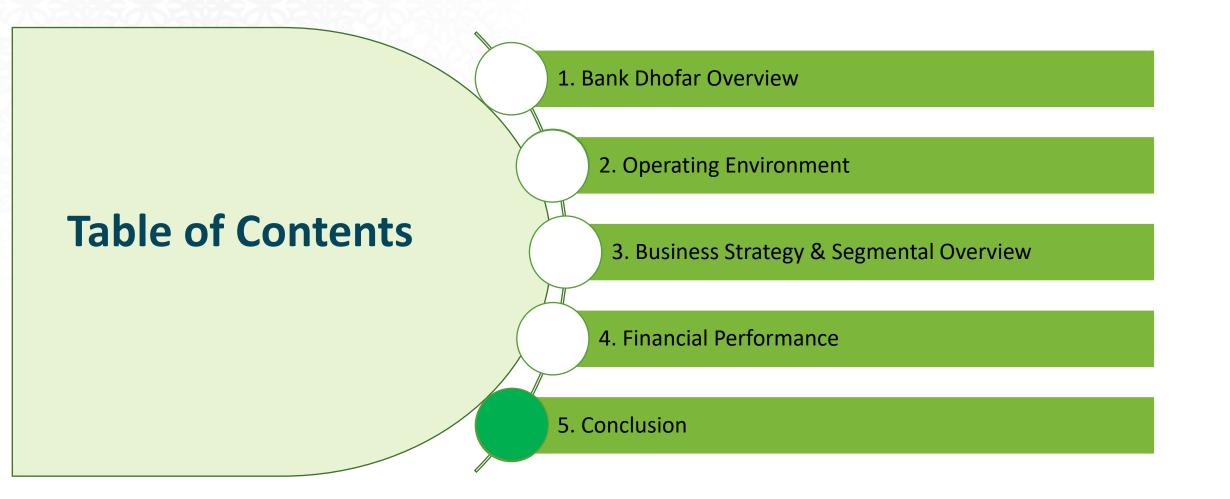






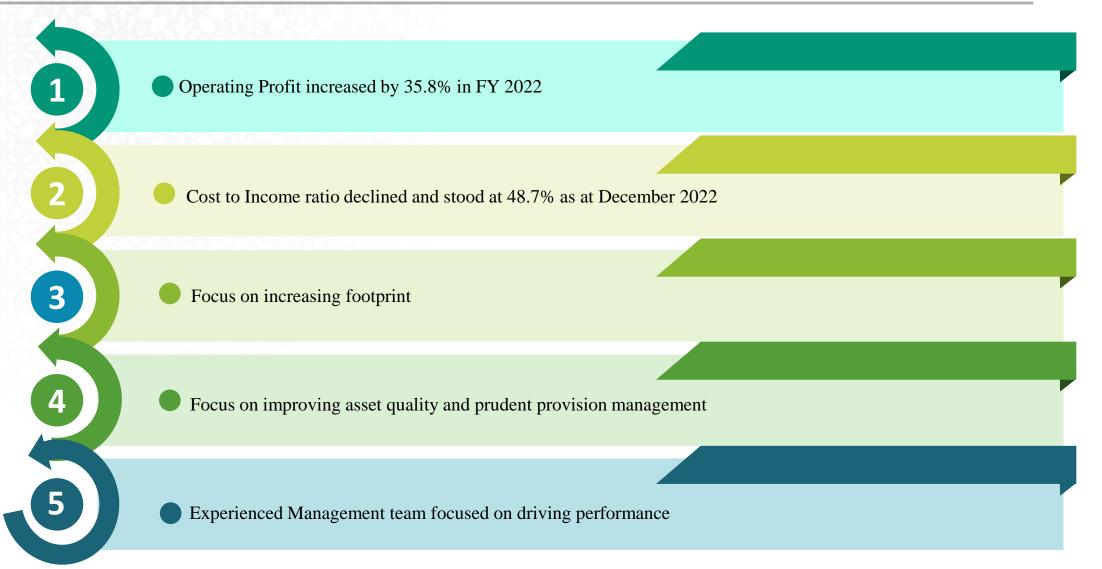
- Robust CAR and a comfortable capital position thanks to a combination of shareholder's equity, retained earnings and balance sheet optimization.
- The Bank reported capital ratio that is comfortably above the minimum regulatory limit.
- The Bank has consistently distributed dividends during the past few years.
- Dividend for year ended 2022 proposed at 5% subject to Shareholders approvals.



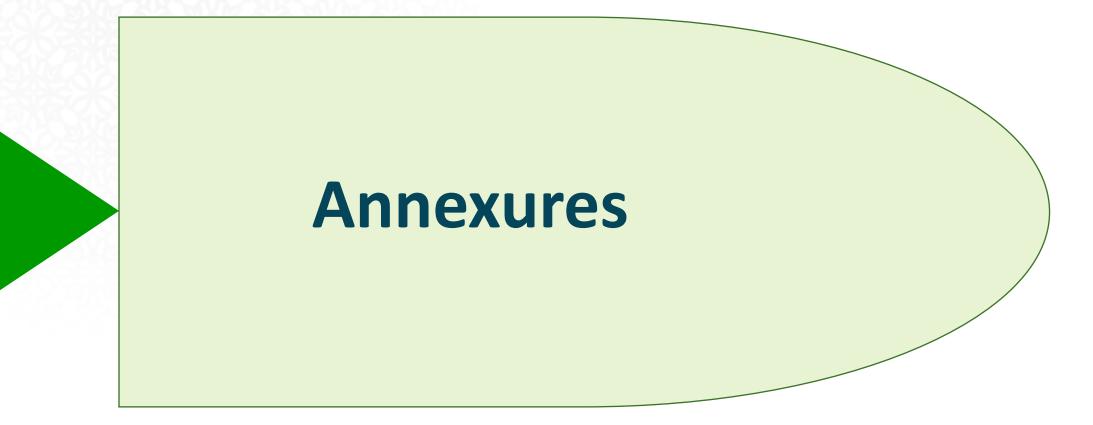


## Conclusion









### **Board Members & Board Committees**

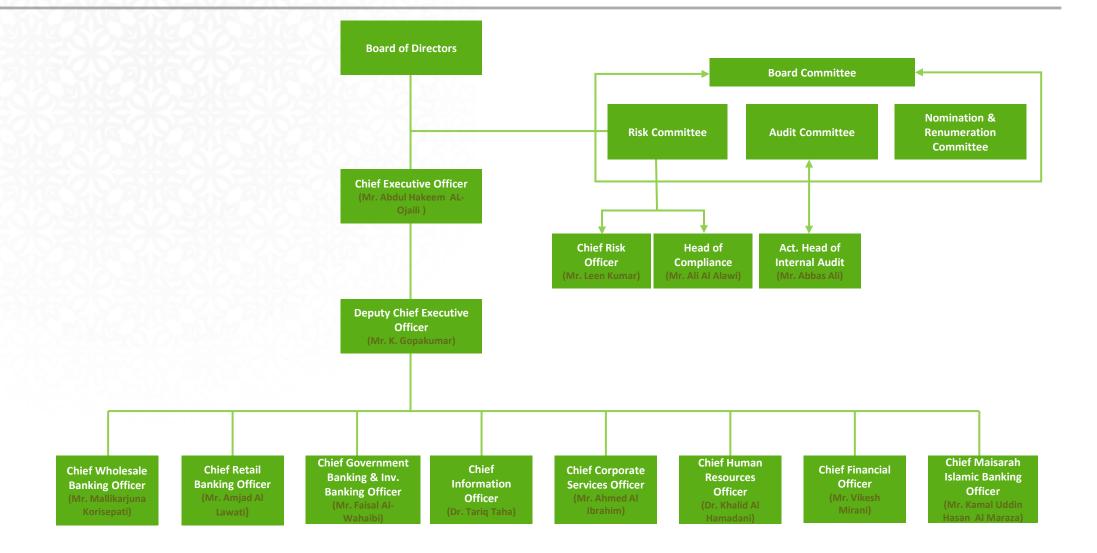




Name of Director	Position	Year of Appointment	Appointment Expiration	Basis of Membership
H.E. Eng. Abdul Hafidh Salim Rajab Al Ojaili	Chairman	2022	2025	Non-independent
Mr. Ahmed bin Said Al Mahrezi	Vice-Chairman	2022	2025	Independent
Sheikh Tariq Salim Mustahail Al Mashani	Director	2022	2025	Independent
Mr. Mohammed Yousuf Alawi Al Ibrahim	Director	2022	2025	Independent
Mr. Tariq Abdul Hafidh Al Aujaili	Director	2022	2025	Non-independent
Sheikh Khalid Said Al Wahaibi	Director	2022	2025	Independent
Sheikh Ahmed Sultan Rashid Al Yaqoubi	Director	2022	2025	Independent
Dr. Hamdan Abdul Hafidh Hamdan Al Farsi	Director	2022	2025	Independent
Mr. Faisal Mohammed Moosa Al Yousef	Director	2022	2025	Non-independent

## **Organizational Structure**





## **Balance Sheet**



OMR millions	2018	2019	2020	2021	2022
ASSETS					
Cash and balances with Central Bank of Oman	302	300	209	251	177
Loans, advances and financing to banks	329	471	122	125	148
Loans, advances and financing to customers	3,159	3,063	3,265	3,346	3,430
Investment Securities	304	379	458	446	469
Intangible asset	1	0	12	13	11
Property and equipment	15	19	10	8	8
Other assets	104	93	182	249	73
Total Assets	4,213	4,326	4,257	4,439	4,317
LIABILITIES					
Due to banks	369	490	452	461	573
Deposits to customers	2925	2943	2861	2976	2892
Subordinated loans	64	64	35	35	0
Other liabilities	158	142	213	269	136
Total liabilities	3,515	3,640	3,561	3,740	3,600
SHAREHOLDERS' EQUITY					
Share capital	280	300	300	300	300
Share premium	96	96	96	96	96
Retained earnings	59	10	34	29	72
Other reserves	108	125	111	119	94
Total shareholders' equity	543	531	540	543	562
Perpetual Tier 1 Capital Securities	156	156	156	156	156
Total Equity	698	686	696	699	717
TOTAL LIABILITIES AND SHAREHOLDERS' EQUIT	4,213	4,326	4,257	4,439	4,317

## **Income Statement**



OMR millions	2018	2019	2020	2021	2022
Interest income	175	182	175	173	185
Interest expense	(87)	(85)	(83)	(90)	(84)
Net interest income	88	97	92	83	101
Net Income from Islamic Financing and Investment Activities	10	12	15	20	22
Fees and Commission Income	21	18	16	18	19
Fees and Commission Expense	(5)	(4)	(3)	(2)	(4)
Net Fees and Commission Income	16	14	14	15	15
Other Income	19	7	9	9	6
Operating Income	132	130	130	126	143
Operating Expenses	(65)	(71)	(65)	(72)	(70)
Profit from Operations	66	58	65	54	73
Provisions for impairments, recoveries and write-backs	(7)	(22)	(29)	(25)	(33)
Profit from Operations after Provisions	60	36	36	29	40
Income Tax Expense	(9)	(6)	(5)	(4)	(6)
NET PROFIT FOR THE YEAR	50	30	31	25	34

# **THANK YOU!**

Our latest financial information and events can be found on our website www.bankdhofar.com



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